

Geographic Footprint and Regulation

Twelve markets assessed on political cycle, capital mobility, compliance burden and ease of philanthropic operation



12

markets assessed across current operations and expansion candidates

7 of 11

markets faced a national election in a single year

4,898

NGOs de-registered in one market in a single month for non-compliance

~101

mobile operators regionally; the five largest hold over 57%

Ease of philanthropic operation

Published index, Southern and East African markets only. 1.00 = very difficult, 5.00 = very easy. Darker is easier.

	REGISTRATION	COMPLIANCE	FUND MOVEMENT	TAX REGIME	INCENTIVES	ADVOCACY	OVERALL
Botswana	3	3	3	5	5	1	3.3
Namibia	4	4	3.5	4	1	3	3.3
South Africa	2.5	3	3	4.5	1	3	2.8
Tanzania	4	2.7	1	3	3	3	2.8

1 – very difficult 3 5 – very easy Overall score

Political cycle and capital mobility

Election years cluster; terms run four, five or seven years, so there is no continental planning rhythm to anchor to.

	NEXT NATIONAL ELECTION		CROSS-BORDER MOVEMENT OF FUNDS
South Africa	2024	Mauritius	Flexible
Senegal	2024	Rwanda	Flexible
Ghana	2024	Namibia	Flexible
Mauritius	2024	Botswana	Some control
Rwanda	2024	Ghana	Tightly controlled
Namibia	2024	Nigeria	Tightly controlled
Botswana	2024	Tanzania	Tightly controlled
Cameroon	2025		
Tanzania	2025		
Kenya	2027		
Nigeria	2027		

Flexible Some bureaucratic control Tightly controlled by government

Incoming administrations reset policy immediately rather than gradually, so country-level political monitoring is a permanent function.

Where the compliance burden bites

One East African market, showing how administrative requirements alone become a strategic constraint independent of any explicit prohibition.

APPROVAL AND DISCLOSURE

USD 8.6k	grant threshold above which ministry approval is required
10 days	to submit signed grant contracts to the treasury and registrar
14 days	to account for funds raised at an event, whatever the project length
2x/yr	publication of receipts and expenditure in circulated media

TAX TREATMENT

Taxable	grants may be construed as gifts to a business without charitable status
Narrow	statutory definition of a charitable organisation excludes many non-profits
Rare	grants of charitable status, by the study's account
None	tax deduction for donors; no guaranteed exemption for grant-makers

Four patterns in restrictive legislation

Registration

Requirements calibrated to the applicant's area of focus rather than applied uniformly.

Foreign funding

Restrictions on foreign money and on employing foreign nationals above local staff, presumed to carry a political agenda.

Operational interference

Administrative bottlenecks applied selectively rather than across the sector.

Political activity

Prohibition of work deemed politically sensitive, with the determination left to executive discretion.

Regulatory risk is a cost curve, not a gate. A market can be simultaneously easy and hostile — the top scorer on tax and incentives here scores the floor on freedom to conduct advocacy.